

Pixley ka Seme
Distriksmunisipaliteit
District Municipality

Bedryfs- en Kapitaalbegroting
Operating and Capital Budget
2009/2010

| INDEKS | | PAGE |
|---------------|--|-------------|
| 1 | MAYORAL BUDGET SPEECH | 1 - 9 |
| 2 | RESOLUTIONS | 10 |
| 3 | EXECUTIVE SUMMARY | 11 |
| 4 | BUDGET ASSUMPTIONS | 12 |
| 5 | BUDGET SCHEDULES:- | |
| 5.1 | SCHEDULE 1 - Operating Revenue by Source..... | 13 |
| | CHART 1.1 - Operating Revenue by Major Source..... | 14 |
| | CHART 1.2 - Operating Revenue by Minor Source..... | 15 |
| 5.2 | SCHEDULE 2 - Operating Expenditure by Vote..... | 16 |
| | CHART 2.1 - Operating Expenditure by Major Vote..... | 17 |
| | CHART 2.2 - Operating Expenditure by Minor Vote..... | 18 |
| 5.3 | SCHEDULE 3 - Capital Expenditure by Vote..... | 19 |
| | CHART 3.1 - Capital Expenditure by Vote..... | 20 |
| 5.4 | SCHEDULE 4 - Capital Funding by Source..... | 21 |
| | CHART 4.1 - Capital Funding by Source..... | 22 |
| 6 | OTHER RELATED SUPPORTING DOCUMENTATION | |
| 6.1 | TABLE 1 - Reconciliation of IDP and Budget - Revenue..... | 23 |
| 6.2 | TABLE 2 - Reconciliation of IDP and Budget - OPEX..... | 24 |
| 6.3 | TABLE 3 - Reconciliation of IDP and Budget - CAPEX..... | 25 |
| 6.4 | TABLE 4 - Investment Particulars by Type..... | 26 |
| 6.5 | TABLE 4a - Investment Particulars by Maturity..... | 27 |
| 6.6 | TABLE 5 - Government Grants & Subsidies - Allocations..... | 28 |
| 6.7 | TABLE 6 - New Borrowing..... | 29 |
| 6.8 | TABLE 7 - Grant Allocations..... | 30 |
| 6.9 | TABLE 8a - Summary of Salaries, Wages and Allowances..... | 31 |
| 6.10 | TABLE 8b - Summary of Personnel Numbers..... | 32 |
| 6.11 | TABLE 9 - Monthly Cash Flows..... | 33 |
| 6.12 | TABLE 10 - Annual Measurable Performance Objectives..... | 34 - 36 |

PIXLEY KA SEME DISTRICT MUNICIPALITY

BUDGET SPEECH

2009-2010

EXECUTIVE MAYOR

CLR JZ LOLWANA

29-May-09



Honourable Speaker of the Council
Honourable Chief Whip of the Majority Party in Council
Honourable Members of the Mayoral Committee
Honourable Councilors of the Pixley ka Seme District Council
Senior Management of the Pixley ka Seme District Municipality
Esteemed Members of the Public in attendance
Ladies and Gentlemen

Introduction

Let me first take this opportunity to welcome you all to this august ceremony, a ceremony which all of us will use to recommit ourselves to the service of the people. This is also a ceremony in which we, as the elected public representatives of the people in the entire Pixley ka Seme District, will use to re-affirm our commitments in pursuance of a better life for the people of this district.

Honourable Speaker, the majority of the people of this country are also commemorating a number of important political events in 2009, which include amongst others the following:

- The 40th anniversary of the Morogoro Conference of 1969, the ANC's first consultative conference since its banning.
- The 30th anniversary of the execution of Solomon Kalushi Mahlangu, uMkhonto we Sizwe hero and a symbol of the sacrifices of the youth.
- The 20th anniversary of the release of several Rivonia trialists, including Comrades Walter Sisulu, Wilton Mkwayi, Elias Motsoaledi, Raymond Mhlaba, Andrew Mlangeni and Ahmed Kathrada, as well as the 21st anniversary of the release of comrade Govan Mbeki.
- The 20th anniversary of the Harare Declaration, a document that provided a blueprint for a negotiated settlement in South Africa and which had an important impact on the balance of forces in the country.

- The 130th anniversary of the epic Battle of Isandlwana, where the army of King Cetshwayo fought off British imperialist forces, on 22 January 1879.
- The 15th anniversary of South Africa's first democratic elections, on 27 April 1994, which marked the defining moment in the struggle of the South African people to be free.

Honourable Speaker and Councilors, we are deliberately reminding ourselves about these important political events which took place in our country, in order for us as public representatives never to forget the painful sacrifices which our people and leaders made in order for us to enjoy democracy and freedom today. We must always be reminded that the blood of these mentioned heroes are providing the shade of freedom which the people of this country experienced the past 15 years.

As a people we have travelled a long and painful road, and we as the voice of the people must also be reminded that the hopes of the vast majority of the people of this district are on our shoulders. We can therefore not fail our people, by prioritizing our own needs and not that of the people.

Honourable Speaker, we are all from a very hectic general and provincial-elections. The different political parties in the country went out on campaigns to convince the electorate on the social correctness and relevance of their policies and manifesto's. We must also thank the security services of our country which ensured that the election-campaigns were conducted in an environment which was free of serious and life-threatening violence. They ensured that they follow-up on even the smallest incident of possible violence reported to them. We must also thank and applaud the Independent Electoral Commission for the mammoth task which they accomplished, as the credibility of the elections was their responsibility.

Honourable Members, we must in the main thank the electorate, the people who went out to cast their votes for the different political parties. They did so in an atmosphere of peace and tolerance. They were the people who ensured that the 22 April 2009 was generally peaceful and safe for all of us to cast our votes and exercise our free democratic choices. All of us must now preach the same message, that the elections are over and the people have decided that the African National Congress must lead them for the next five years, both in the province and nationally. The environment in which the elections took place is also a clear demonstration that Africa has come of age, in the manner in which we conducted ourselves during elections, that not all election-results in Africa has to be contested in court and that no violence has to erupt. We need to, as South Africa, to ensure that we use our continental multilateral institutions, eg SADEC and the African Union, to spread this message of free political activity ammodate in the new financial year. We will also have to engage the different government departments to see

Honourable Speaker, all of us must join the President of South Africa, Mr Jacob Zuma, when he said on the day of his inauguration as the 4th President of the country, that

“We gather here determined to renew that most solemn undertaking, to built a society in which all people are freed from the shackles of discrimination, exploitation, want and disease. We gather here determined that the struggles and sacrifices of our people over many decades shall not be in vain. Instead, they shall inspire us to complete the task for which so much blood was shed, and so much hardship endured. This is a moment of renewal.”

Working together we will definitely built a better Pixley ka Seme District, Northern Cape and South Africa.

better life for all the people of this country, no matter who they voted for on 22 April 2009. This is our call to action by the highest office in the land, let us heed that call. Chapter 3 of the Constitution of the Republic of South Africa, also states that” In the Republic, government is constituted as national, provincial and local spheres of government which are distinctive, inter-dependent and interrelated “We must therefore support and advice Council we need to ensure that we meet with the farmers-associations, both commercial and non-commercial, as this government committed itself to food-security, quality employment as well as rural development. Our programme must be in line with both the provincial and national programme. We need to ensure that as Council, we meet the business-sectors in all major towns in the district, so as to clearly identify our role in economic development in the district, but also to understand what are the current challenges experienced by the business-sector in our district. The current economic meltdown does not just affect the international and national trading, but it is also felt by the local business people. Ours will therefore be to provide a conducive environment, so as to minimize the possible retrenchment of the workforce in our district. It is now official that our country is in a period of recession, which will have a very negative impact not just on the country and province, but it will also be felt severely in our district. We cannot, as Councilors and Officials go about our daily business as if nothing is happening in our communities. We need therefore to stay in very close contact with our communities, so as to provide solutions and listen to their challenges. Our Council-meets-the-people programme will therefore be Honourable Councilors, we have not done enough in the fight against the spread of HIV/AIDS. The youth of this district, like the youth elsewhere in the country, are being ravaged by this disease. We are losing the most economically productive sector of our community at a very alarming rate, but our programme is not adequately addressing it. More and more households in our district are being headed by children, who are still supposed to be enjoying their time at school, but are forced to manage their families. We need to assess the current state of all our Local Aids Councils in the district as some of them might have collapsed, and we also need to ensure that all the Mayors are providing the political leadership and support as expected from them. The Office of the Executive Mayor needs to also ensure that our outreach-programme are more innovative during this financial year, as we need to embark on effective programmes in all our communities to reach out to the people affected and infected by the disease. We mmodate in the new financial year. We will also have to engage the different government departments to see whether they will be able to absorb some of these learners. This process will start immediately, so as to have a proper exit-plan for these learners., and provide more focused leadership.

Honourable Speaker, we have been experiencing some technical challenges in the total roll-out of the five Youth Advisory Centre Points in the district, which are in Carnavon, Victoria West, Griekwastad, Noupoot and Petrusville. All of these centres were supposed to be in full operation by now, but because of internal organizational challenges, the municipality could not ensure full functionality. The Officials responsible for the running of these centres are in constant communication with Umsobomvu Youth Fund and other stakeholders to ensure that these centres are fully operational within the first quarter of the 2009-2010 financial year. Pixley ka Seme District Municipality will ensure that this programme becomes the flagship youth programme that it was intended to be. Youth in the mentioned areas will enjoy the benefits of having these centres in their towns and municipal areas, as this was part of the commitments that this government and council made to the youth of the district.

Honourable Speaker and Councilors, the last financial year saw us taking in more than 100 unemployed youth as part of our youth-empowerment programme. These youth were spread all over the district in all municipalities. The aim of this programme was to address the serious unemployment amongst our youth in the district, but more importantly to provide the necessary job-related experience to our youth. The reports received from the different municipalities on the performance of these learners, are indicating that they contributed positively to the functioning of the municipalities. The majority of these reports further indicate that they have gained valuable experience, which experience will put them in a better position when they apply for jobs in future. This programme is unfortunately reaching its end, and we need to agree on a proper way forward. The Municipal Manager will have to interact with all municipalities so as to agree on the number of learners which the different municipalities will be able to accommodate in the new financial year. We will also have to engage the different government departments to see whether they will be able to absorb some of these learners. This process will start immediately, so as to have a proper exit-plan for these learners.

Honourable Speaker and Councilors, we will also be rolling-out a number of infrastructure projects in the majority of municipalities in the district. These projects will in the main be implemented to enhance the standard of living of the community of Pixley ka Seme district, but will also serve to provide the much needed job-opportunities to our communities. Pixley ka Seme District Municipality will be assisting the local municipalities in the implementation of these projects. Some of the projects will include amongst others the following:

- A project in Renosterberg-municipality, in Philipstown, to tar a 3000 m gravel road in Witblok, to the value of R4,208,196,m. This project has already started and will be completed in 2009-2010.
- Bucket-eradication in Breipal and Bongani, to the value of R7,961,716 m. We will assist the Siyancuma Municipality to ensure that the current blockages which they are experiencing with the full implementation of this project, are addressed.
- Sewage Oxidation Ponds in Schmidtsdriif to the value of R11, 621,787 m.
- The completion of the 145 erven in Carnavon, in June 2009.
- The completion of the Hopetown Solid Waste Disposal Site, in June 2009.
- The construction of a 1 km road in Loxton, during 2009-2010.
- Pixley ka Seme District Municipality also submitted a business plan on EPWP, to the Department of Transport in 2008, and a contract has only been signed in May 2009. This programme will unfold in the 2009-2010 financial year, after a meeting with all municipalities and stakeholders have been convened to discuss the implementation of the programme.

Honourable Councilors, we have also started to extend our main offices in 2007, but due to unforeseen challenges we had to extend the timeframes for the completion of the offices. This project will only be completed in July 2009, after which we will be in a position to officially open and occupy the new offices. I can now safely ensure all of you that this will definitely be our last Council meeting in the Pixley ka Seme Boardroom, our next meeting will be in our new council-chambers.

Honourable Speaker, we will meeting with a delegation from the SABC in the next 7 days. This delegation will be clearly outlining the final plans for the broadcasting of the FIFA World Cup in June 2010. We will be tasked to inform the entire district on these plans, and which areas will be identified as public viewing areas.

Honourable Speaker and Councilors, we have been consistently raising the issue of the municipal-audit results for the past 2-3 financial years. As this Council w now need to move beyond just raising the matter, and start to practically advice and assist one-another. We cannot be comfortable when the majority of our municipalities receive continuous disclaimers and qualified audit-reports from the Auditor-General. Kareeberg-municipality must advise us all on their operations, as they are the only municipality which consistently receives an unqualified audit report. This must be a standing agenda-item for each District IGR-forum, and we must even invite the Office of the Auditor General to some of our sessions. We need to make a concerted collective effort to ensure that all our municipalities migrate to more favorable audit-opinions in future.

Honourable Councilors, allow me now to table the budget for the 2009-2010 financial year, a budget to the value of R98,924,542,000 compared to the R98,430,000 approved during 2008-2009 financial year. I can assure you that this amount increase further during 2009-2010, because of our role in developmental programmes within the district.

Honourable Speaker, the main cost drivers affecting our expenditure budget are as follows:

1. The 13% increase in the total personnel budget.
2. The R1,6 million allocated for capital expenditure.
3. The R1 million owed to the Auditor General.
4. The R1,89 million for the Youth Advisory Centres and Learnership Programme.
5. The R31,9 million for infrastructure development.
6. The R5,4 million for services rendered to Category B-municipalities in the district. (Internal Audit and Shared Services)

Honourable Speaker and Councilors, our income for 2009-2010 will comprise of the following:

1. Provincial Grants-R31,531,100,000
2. National Grants-R60,700,700,000
3. Own Revenue-R6,692,742,000

Honourable Speaker and Councilors, the following expenditure items will form part of the progammes which will be implemented by the Office of the Executive Mayor:

1. Crime Prevention-R15 000-00
2. Gender-R30 000-00
3. Youth-R30 000-00
4. Disability Programmes-R20 000-00
5. Tourism-R170 000-00
6. HIV/AIDS-R220 000-00
7. Local Economic Development-R720 000-00
8. ULWAZI FM-R160 000-00

Agbare Speaker, soos aan die begin van die finansiële voorlegging genoem is, het die Raad 'n verhoging van 13% in salarisverhoging begroot. Die vakbonde en SALGA is egter nog met loononderhandelinge op hierdie stadium besig. Die resultate van hierdie onderhandelinge sal veral 'n wesenlike effek op verdere personeelaansteelings het.

Honourable Speaker, it is however unfortunate that the budget we are tabling today, had to be balanced, and certain posts will be negatively affected by it. We will unfortunately have to terminate the learnership-programme on 31 August 2009, as earlier mentioned. We will have to collectively plan on how to retain some of the skills that we have developed over the last 12 months. As mentioned earlier, the Pixley ka Seme District Municipality once again commits itself to ensure that all the Youth Advisory Centres are fully operational during 2009-2010.

Honourable Speaker and Councillors, we will once again perform a very crucial role in the development of infrastructure in the district via the MIG-Programmes, Bulk Water Supply and School Sanitation Programmes, as well as with Flood Damage Programmes. We will also spend R18,6 million on Road Infrastructure Development during 2009-2010. We will however engage the Department of Roads and Public Works to source more funding for the creation of more employment-opportunities through the EPWP.

Honourable Speaker, we will ensure that we do respond properly and in line with this budget, in addressing the service-delivery commitments we have made towards the people of this district.

Honourable Speaker, we have also been very fortunate and blessed in the election and appointment of our former Executive Mayor, Mrs H.G.Jenkins, as the Premier of the Northern Cape Province. Some of us had the opportunity to serve with her as councilors, and we can attest of the high moral and ethical values and standards which she upholds. She ensured, with the collective assistance of both the Mayoral Committee and the Council, that Pixley ka Seme District Municipality is one of the most stable and administratively sound public institutions, both in the province and nationally. Through her dedication and commitment, people in all corners of the country are aware of the existence of Pixley ka Seme District Municipality. As Pixley ka Seme District Municipality we are today declaring our full support and commitment to the Premier of the Northern Cape, which includes the full compliment of her Provincial Executive Council.

Honourable Speaker, let me also take this opportunity to thank our previous Municipal Manager, Mr Zamani Saul, for his excellent performance as head of the administration. I am sure that he instilled a sense of hard work, dedication and commitment in all of the officials of the Pixley ka Seme District Municipality. We wish him success in his current employment and any future endeavours.

Speaker, in conclusion. We need to thank the Finance Committee, led by Clr Katy Mooi, for preparing this budget. Your dedication in the Finance Committee ensured that we convened here today.

Mr Maccollen Jack, our Acting Municipal Manager, you have ensured that this gigantic institution stay on course. Thank you for the focused leadership which you could provide to the administration in a very short space of time.

Thank you to all the Senior Managers of Pixley ka Seme District Municipality, eg Mr James, Loko, Muller, Greeff and Diokpala. You are all collectively entrusted to ensure that this institution is managed in line with all the legislation applicable to local government. Your collective have not disappointed this municipality in the manner in which you have executed your administrative duties. As Council, we are assured that you will ensure that your staff only performs to the best of their abilities during this financial year.

I would also wish to thank the staff in the Office of the Executive Mayor, for the support and advice to myself and Members of the Mayoral Committee. Speaker, I would also like to thank my family for their support.

Last, but not least, I would like to thank our Heavenly Father Jesus Christ, for guiding all of us in our daily operations. We must never forget to bring thanks and praise to Him.

I am tabling this budget before you as Councilors for your approval, as I am certain that this budget will assist our government in addressing some of the social ills which still afflicts our people.

Baie Dankie

Enkosi

Thank You

Kealeboga

RESOLVED

1. Council resolved that the annual budget of the municipality for the financial year 2009/10, and indicative for the projected outer years 2010/11 and 2011/12 be approved as set-out in the following schedules:-
 - 1.1 Executive summary of revenue & expenditure (Page 11)
 - 1.2 Operating revenue by source reflected in schedule 1 (Page 12)
 - 1.3 Operating expenditure by vote reflected in schedule 2 (Page 15)
 - 1.4 Capital expenditure by vote reflected in schedule 3 (Page 18)
 - 1.5 Capital funding by source reflected in schedule 4 (Page 20)
2. Council resolved that tariffs and charges reflected in the Executive Summary (Page 11) be approved for the budget year 2009/2010.
3. Council resolved that the measurable performance objectives for revenue from each source reflected in Table 10 be approved for the budget year 2009/2010.
4. Council resolved that the measurable performance objectives for each vote reflected in Table 1 & 2 be approved for the budget year 2009/2010.
5. Council took note of the approved amended Integrated Development Plan for the budget year 2009/2010.
6. Council took note of the approved policies for credit control, investments and supply chain as reflected in Executive Summary (Page 11) for the budget year 2009/2010.

**JZ LOLWANA
EXECUTIVE MAYOR**

DATE

**PIXLEY KA SEME DISTRICT MUNICIPALITY
BUDGET SUMMARY 2009/2010**

| <u>INCOME</u> | | <u>EXPENDITURE</u> | |
|--|------------|------------------------------|------------|
| <u>Operating Budget</u> | | <u>OPEX</u> | |
| Interest Earned | 1,634,742 | Personnel Cost | 18,645,542 |
| Rental Income | 140,000 | Councillor Cost | 3,398,000 |
| Contributions from Category B Municipalities | 1,825,000 | Repairs and Maintenance | 1,410,000 |
| Government Grants | 60,700,700 | Contractual/Depreciation | 1,050,000 |
| Provincial Grants | 31,531,100 | General Cost | 54,120,000 |
| Administration Costs | - | Transfers | 100,000 |
| Other | 1,793,000 | Interest & Redemption | - |
| | | Roads Department | 18,601,000 |
| <u>Capital Budget</u> | | <u>Capital Budget</u> | |
| Own Contribution | 1,300,000 | In House | 1,600,000 |
| | | | |
| | 98,924,542 | | 98,924,542 |
| | | | |

Budget Assumptions

2009/10

1. Income

| | |
|--|--|
| Interest earned: | To be collected via administering projects on behalf of other Municipalities and Government Departments. |
| Contributions from Category B's | Services rendered such as internal audit/Shared Services upon contractual agreements - inflating escalation. |
| Government Grants: | MIG/Equitable Share/FMG/MSIG/Housing/DWAF - DORA allocations. |
| Provincial Grants: | Near Grant/Fire Fighting/Environmental Health/Roads |
| Capital: | To be financed internally |
| Other: | Office Rental/Tariffs/Admin Cost/Deductions/Investment - rental agreement escalate by 8% p.a. |

2. Expenditure

| | |
|-----------------------------------|---|
| Personnel Cost: | The negotiations between unions and Salga is at this point still on-going. There has however been budgeted for a 13% salary increase. |
| Repairs & Maintenance: | Increase being budgeted for in line with assets. |
| General Expenditure: | Decreased substantially due to only minor capital items to be acquired. |
| Roads Department: | Increase dependent on allocations received from DPOW. |

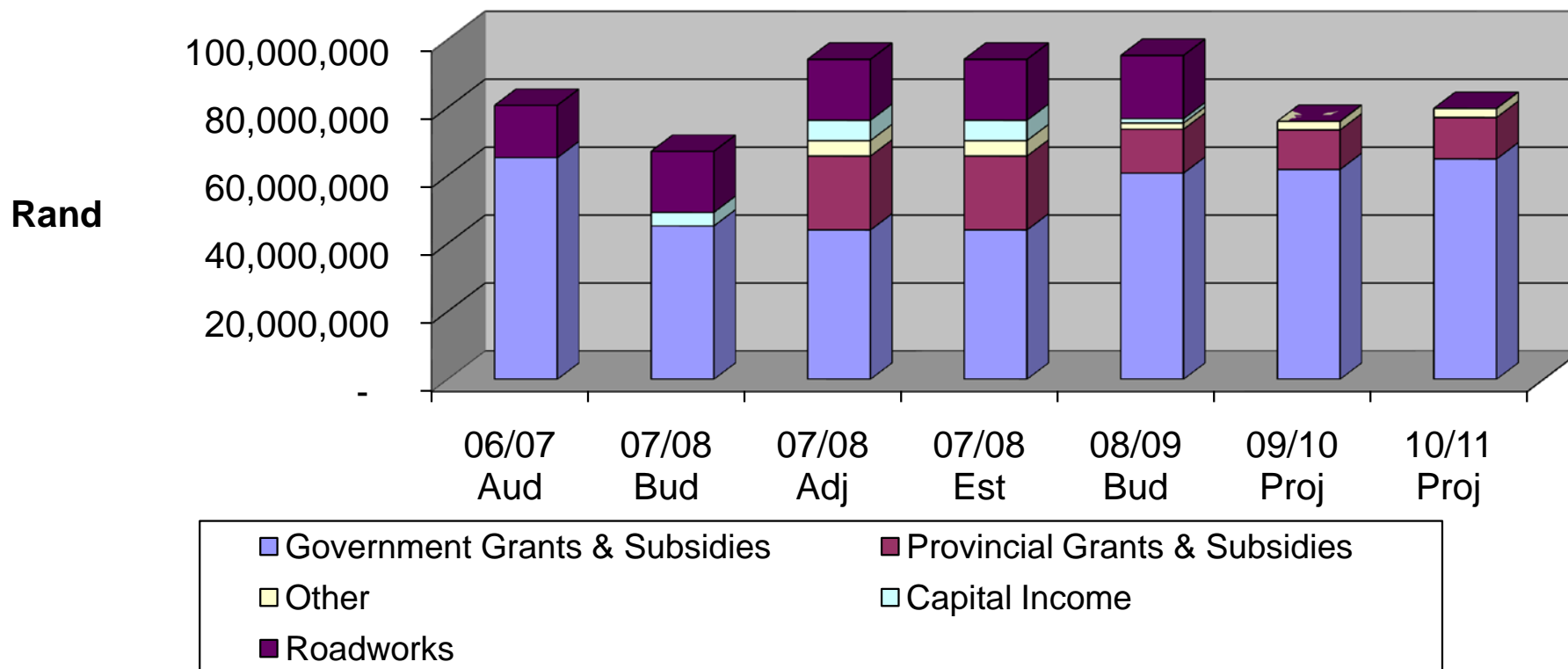
BUDGET SCHEDULES

PIXLEY KA SEME DISTRICT MUNICIPALITY

SCHEDULE 1 : OPERATING REVENUE BY SOURCE

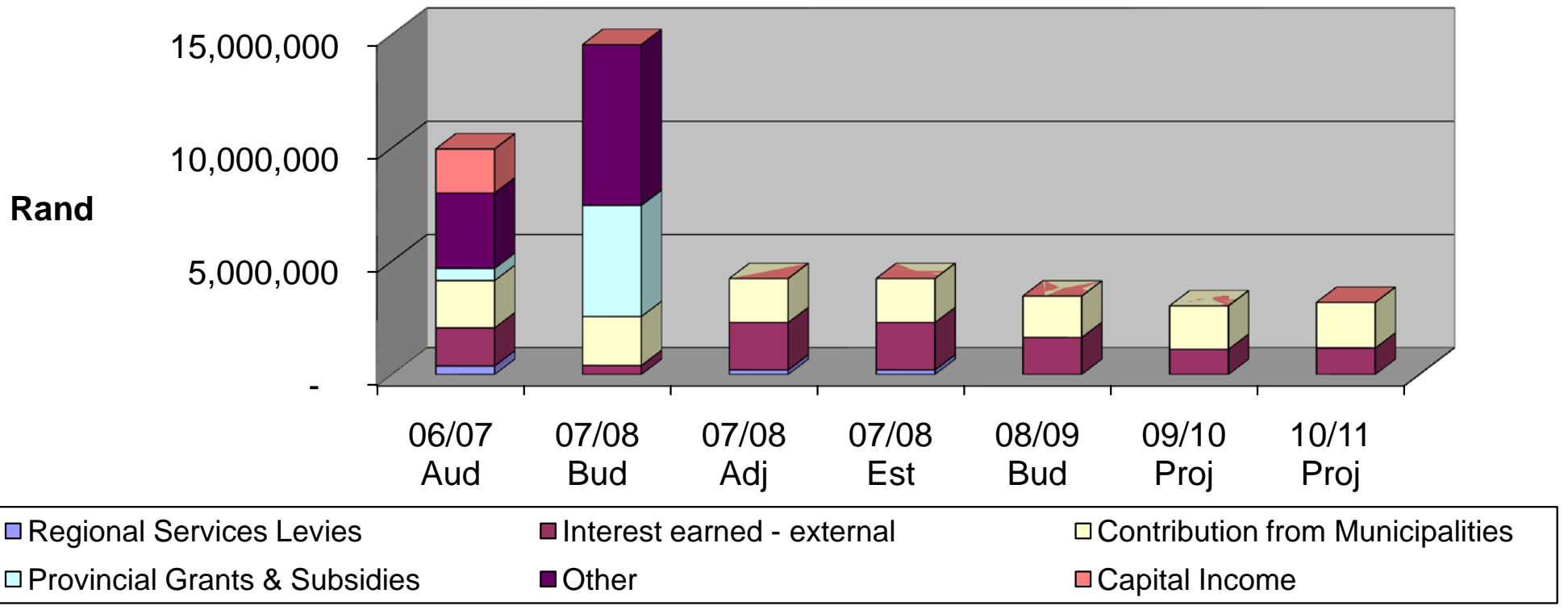
| Description | Preceding Year 2007/8 | Current Year 2008/09 | | | Medium Term Revenue and Expenditure Framework | | |
|--|------------------------------------|----------------------|-------------------|----------------------|---|------------------------------|------------------------------|
| | Audited Actual R | Approved Budget R | Adjusted Budget R | Full Year Forecast R | Budget Year 2009/10 Budget R | Budget Year 2010/11 Budget R | Budget Year 2011/12 Budget R |
| | Operating Revenue by Source | | | | | | |
| Regional Service Levies | 375,600 | - | 201,000 | 201,000 | - | - | - |
| Interest earned - external | 1,682,263 | 400,000 | 2,092,000 | 2,092,000 | 1,634,742 | 1,113,000 | 1,168,650 |
| Contribution from Municipalities | 2,089,572 | 2,160,000 | 1,940,000 | 1,940,000 | 1,825,000 | 1,916,250 | 2,012,063 |
| Government grants & subsidies | 65,262,455 | 45,160,000 | 43,968,000 | 43,968,000 | 60,700,700 | 61,795,650 | 64,885,433 |
| Provincial grants & subsidies | 537,972 | 4,905,000 | 21,761,000 | 21,761,000 | 12,930,100 | 11,623,500 | 12,204,676 |
| Administrative Costs | | | | | - | - | |
| Other | 3,328,066 | 7,093,000 | 4,551,000 | 4,551,000 | 1,793,000 | 2,516,850 | 2,642,691 |
| Rental Income | | | | | 140,000 | | |
| Capital Income | 1,939,249 | 4,000,000 | 5,980,000 | 5,980,000 | 1,300,000 | 525,000 | 551,250 |
| Sub-total District Municipality | 75,215,177 | 63,718,000 | 80,493,000 | 80,493,000 | 80,323,542 | 79,490,250 | 83,464,763 |
| Agency Functions | | | | | | | |
| Roadworks | 15,374,700 | 17,937,000 | 17,937,000 | 17,937,000 | 18,601,000 | - | - |
| Sub-total Agency Functions | 15,374,700 | 17,937,000 | 17,937,000 | 17,937,000 | 18,601,000 | - | - |
| | | | | | | | |
| Total Revenue by Source | 90,589,877 | 81,655,000 | 98,430,000 | 98,430,000 | 98,924,542 | 79,490,250 | 83,464,763 |

OPERATING REVENUE BY MAJOR SOURCE



| | 06/07 Aud | 07/08 Bud | 07/08 Adj | 07/08 Est | 08/09 Bud | 09/10 Proj | 10/11 Proj |
|-------------------------------|------------|------------|------------|------------|------------|------------|------------|
| Government Grants & Subsidies | 65,262,455 | 45,160,000 | 43,968,000 | 43,968,000 | 60,700,700 | 61,795,650 | 64,885,433 |
| Provincial Grants & Subsidies | - | - | 21,761,000 | 21,761,000 | 12,930,100 | 11,623,500 | 12,204,676 |
| Other | - | - | 4,551,000 | 4,551,000 | 1,793,000 | 2,516,850 | 2,642,691 |
| Capital Income | - | 4,000,000 | 5,980,000 | 5,980,000 | 1,300,000 | - | - |
| Roadworks | 15,374,700 | 17,937,000 | 17,937,000 | 17,937,000 | 18,601,000 | - | - |

OPERATING REVENUE BY MINOR SOURCE



| | 06/07 Aud | 07/08 Bud | 07/08 Adj | 07/08 Est | 08/09 Bud | 09/10 Proj | 10/11 Proj |
|----------------------------------|-----------|-----------|-----------|-----------|-----------|------------|------------|
| Regional Services Levies | 375,600 | - | 201,000 | 201,000 | - | - | - |
| Interest earned - external | 1,682,263 | 400,000 | 2,092,000 | 2,092,000 | 1,634,742 | 1,113,000 | 1,168,650 |
| Contribution from Municipalities | 2,089,572 | 2,160,000 | 1,940,000 | 1,940,000 | 1,825,000 | 1,916,250 | 2,012,063 |
| Provincial Grants & Subsidies | 537,972 | 4,905,000 | - | - | - | - | - |
| Other | 3,328,066 | 7,093,000 | - | - | - | - | - |

Capital Income

1,939,249

-

-

-

-

-

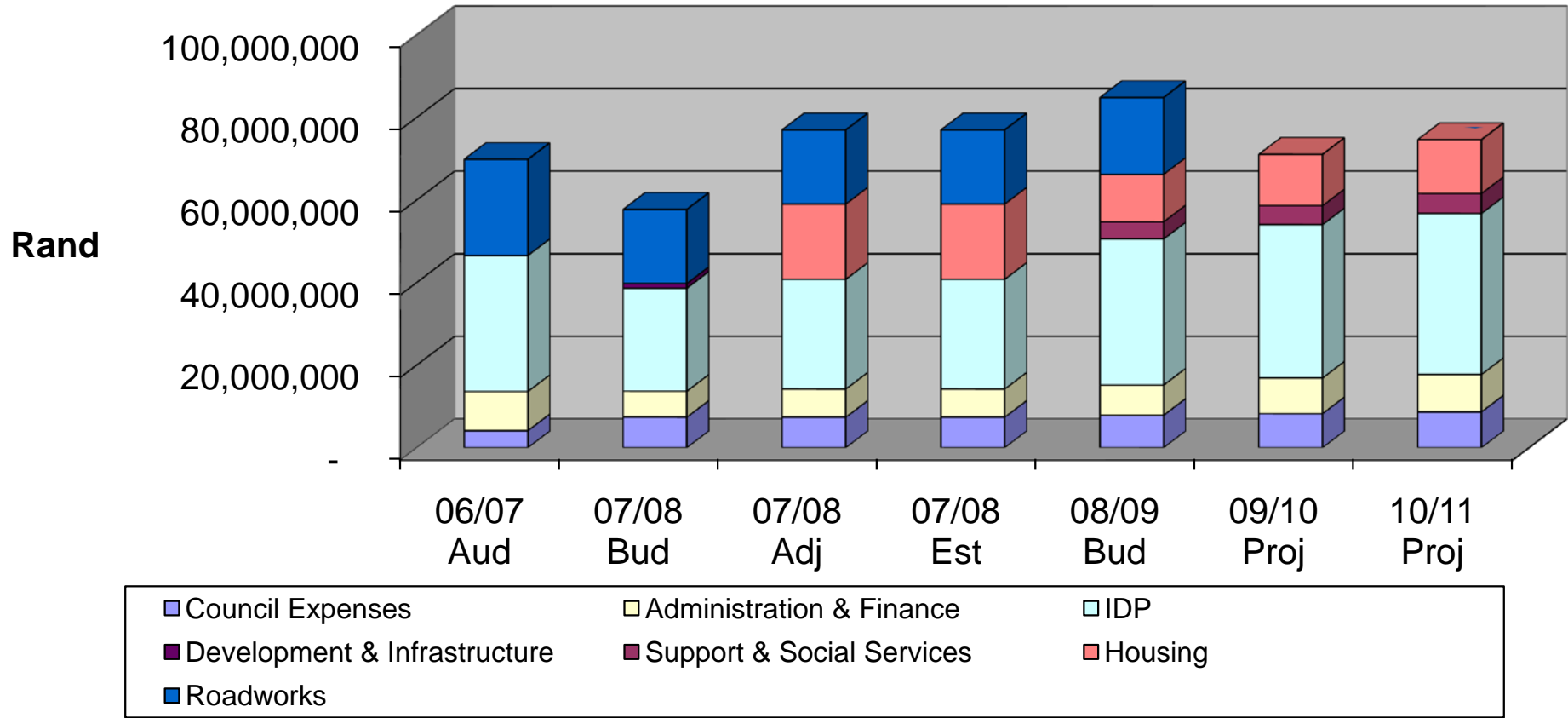
-

PIXLEY KA SEME DISTRICT MUNICIPALITY

SCHEDULE 2 : OPERATING EXPENDITURE BY VOTE

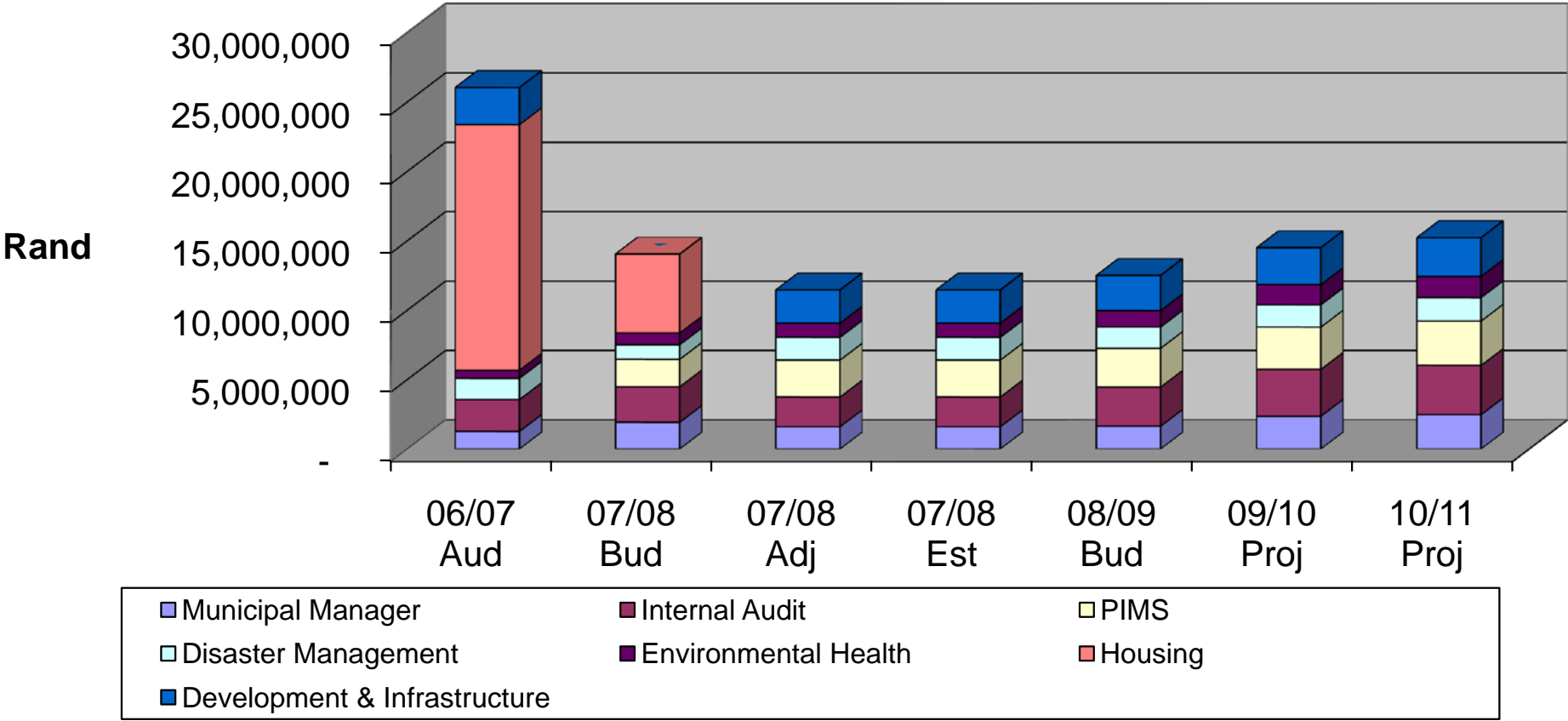
| Description | Preceding Year 2007/8 | Current Year 2008/9 | | | Medium Term Revenue and Expenditure Framework | | |
|--|-----------------------------|------------------------|-------------------------|-------------------------|---|------------------------|------------------------|
| | | Audited Actual R | Approved Budget R | Adjusted Budget R | Full Year Forecast R | Budget Year 2009/10 | Budget Year 2010/11 |
| | Budget R | | | | | Budget R | Budget R |
| Department - Municipal Managers Office | | | | | | | |
| Council Expenses | 4,135,800 | 7,397,000 | 7,384,000 | 7,384,000 | 7,870,000 | 8,263,500 | 8,676,675 |
| Municipal Manager | 1,268,573 | 1,929,000 | 1,606,000 | 1,606,000 | 1,646,442 | 2,360,400 | 2,478,420 |
| Internal Audit | 2,296,539 | 2,555,000 | 2,139,000 | 2,139,000 | 2,813,114 | 3,381,650 | 3,550,732 |
| Department - Finance & Corporate Services | | | | | | | |
| Administration & Finance | 9,490,974 | 6,298,000 | 6,822,000 | 6,822,000 | 7,307,906 | 8,629,425 | 9,060,896 |
| Support & Social Services | - | 3,754,000 | 4,142,000 | 4,142,000 | 4,161,220 | 4,592,175 | 4,832,809 |
| Department - Planning & Development | | | | | | | |
| IDP | 32,943,413 | 24,939,000 | 26,587,000 | 26,587,000 | 35,379,000 | 37,147,950 | 39,005,348 |
| Development & Infrastructure | 2,670,016 | 1,146,000 | 2,386,000 | 2,386,000 | 2,533,000 | 2,659,650 | 2,792,633 |
| PIMS | - | 1,981,000 | 2,663,000 | 2,663,000 | 2,797,000 | 3,041,850 | 3,193,943 |
| Department - Community Services | | | | | | | |
| Disaster Management | 1,526,726 | 1,048,000 | 1,639,000 | 1,639,000 | 1,530,000 | 1,606,500 | 1,686,825 |
| Environmental Health | 584,516 | 845,000 | 1,023,000 | 1,023,000 | 1,185,860 | 1,455,300 | 1,528,065 |
| Housing | 17,694,693 | 5,685,000 | 18,241,000 | 18,241,000 | 11,500,000 | 12,411,000 | 13,031,550 |
| | 72,611,251 | 57,577,000 | 74,632,000 | 74,632,000 | 78,723,542 | 85,549,400 | 89,837,896 |
| Roadworks | 23,266,213 | 17,937,000 | 17,937,000 | 17,937,000 | 18,601,000 | - | - |
| Operating Expenditure by Vote | 95,877,464 | 75,514,000 | 92,569,000 | 92,569,000 | 97,324,542 | 85,549,400 | 89,837,896 |

OPERATING EXPENDITURE BY MAJOR VOTE



| | 06/07 Aud | 07/08 Bud | 07/08 Adj | 07/08 Est | 08/09 Bud | 09/10 Proj | 10/11 Proj |
|------------------------------|------------|------------|------------|------------|------------|------------|------------|
| Council Expenses | 4,135,800 | 7,397,000 | 7,384,000 | 7,384,000 | 7,870,000 | 8,263,500 | 8,676,675 |
| Administration & Finance | 9,490,974 | 6,298,000 | 6,822,000 | 6,822,000 | 7,307,906 | 8,629,425 | 9,060,896 |
| IDP | 32,943,413 | 24,939,000 | 26,587,000 | 26,587,000 | 35,379,000 | 37,147,950 | 39,005,348 |
| Development & Infrastructure | - | 1,146,000 | - | - | - | - | - |
| Support & Social Services | - | - | - | - | 4,161,220 | 4,592,175 | 4,832,809 |
| Housing | - | - | 18,241,000 | 18,241,000 | 11,500,000 | 12,411,000 | 13,031,550 |
| Roadworks | 23,266,213 | 17,937,000 | 17,937,000 | 17,937,000 | 18,601,000 | - | - |

OPERATING EXPENDITURE BY MINOR VOTE



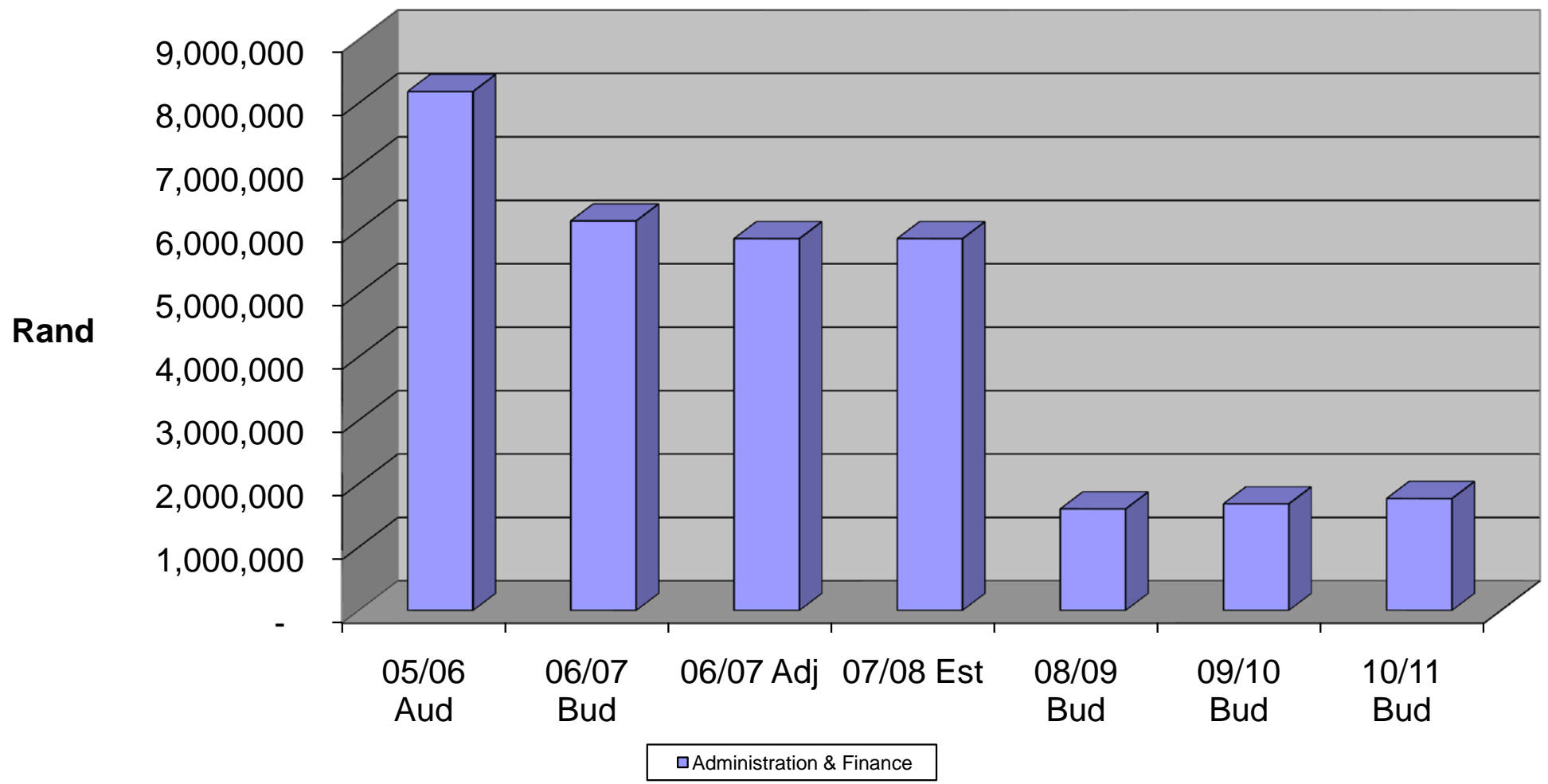
| | 06/07 Aud | 07/08 Bud | 07/08 Adj | 07/08 Est | 08/09 Bud | 09/10 Proj | 10/11 Proj |
|------------------------------|------------|-----------|-----------|-----------|-----------|------------|------------|
| Municipal Manager | 1,268,573 | 1,929,000 | 1,606,000 | 1,606,000 | 1,646,442 | 2,360,400 | 2,478,420 |
| Internal Audit | 2,296,539 | 2,555,000 | 2,139,000 | 2,139,000 | 2,813,114 | 3,381,650 | 3,550,732 |
| PIMS | - | 1,981,000 | 2,663,000 | 2,663,000 | 2,797,000 | 3,041,850 | 3,193,943 |
| Disaster Management | 1,526,726 | 1,048,000 | 1,639,000 | 1,639,000 | 1,530,000 | 1,606,500 | 1,686,825 |
| Environmental Health | 584,516 | 845,000 | 1,023,000 | 1,023,000 | 1,185,860 | 1,455,300 | 1,528,065 |
| Housing | 17,694,693 | 5,685,000 | - | - | - | - | - |
| Development & Infrastructure | 2,670,016 | - | 2,386,000 | 2,386,000 | 2,533,000 | 2,659,650 | 2,792,633 |

PIXLEY KA SEME DISTRICT MUNICIPALITY

SCHEDULE 3 : CAPITAL EXPENDITURE BY VOTE

| Description | Preceding Year 2007/8 | Current Year 2008/9 | | | Medium Term Revenue and Expenditure Framework | | |
|------------------------------------|-----------------------------|-------------------------|-------------------------|----------------------------|---|------------------------|------------------------|
| | | | | | Budget Year 2009/10 | Budget Year 2010/11 | Budget Year 2011/12 |
| | Audited Actual R | Approved Budget R | Adjusted Budget R | Full Year Forecast R | Budget R | Budget R | Budget R |
| Administration & Finance | 8,180,014 | 6,141,000 | 5,861,000 | 5,861,000 | 1,600,000 | 1,680,000 | 1,764,000 |
| Capital Expenditure by Vote | 8,180,014 | 6,141,000 | 5,861,000 | 5,861,000 | 1,600,000 | 1,680,000 | 1,764,000 |

CAPITAL EXPENDITURE BY VOTE



Administration & Finance

05/06 Aud
8,180,014

06/07 Bud
6,141,000

06/07 Adj
5,861,000

07/08 Est
5,861,000

08/09 Bud
1,600,000

09/10 Bud
1,680,000

10/11 Bud
1,764,000



| | | | |

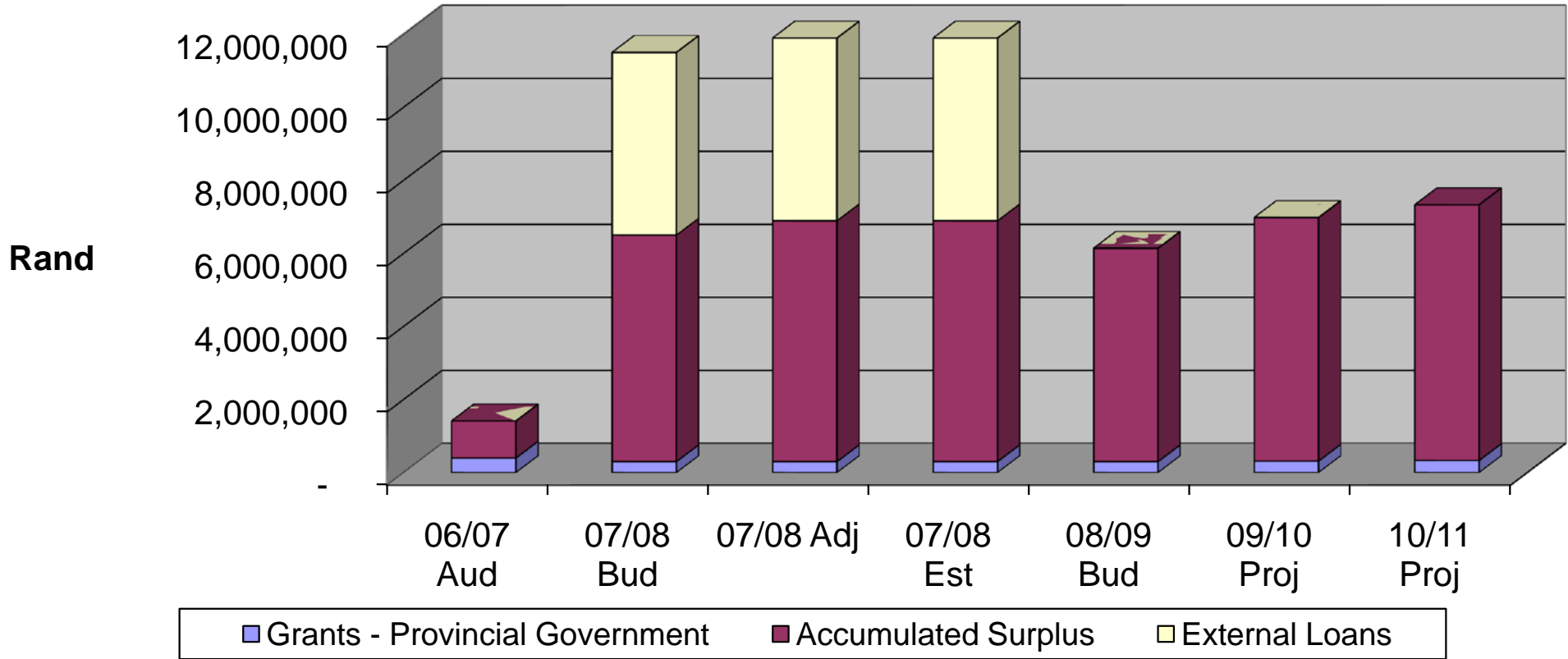


PIXLEY KA SEME DISTRICT MUNICIPALITY

SCHEDULE 4 : CAPITAL FUNDING BY SOURCE

| Description | Preceding Year 2007/8 | Current Year 2008/9 | | | Medium Term Revenue and Expenditure Framework | | |
|---|-----------------------------|-------------------------|-------------------------|----------------------------|---|------------------------|------------------------|
| | | | | | Budget Year 2009/10 | Budget Year 2010/11 | Budget Year 2011/12 |
| | Audited Actual R | Approved Budget R | Adjusted Budget R | Full Year Forecast R | Budget R | Budget R | Budget R |
| - National Government | | | | | | | |
| Amounts allocated / gazetted for the year | - | - | | | | | |
| Amounts carried over from previous years | - | - | | | | | |
| Total Grants & Subsidies - National Government | - | - | - | - | - | - | - |
| Provincial Government | | | | | | | |
| Amounts allocated / gazetted for the year | | 300,000 | 300,000 | 300,000 | 300,000 | 315,000 | 330,750 |
| Amounts carried over from previous years | - | - | | | | | |
| Total Grants & Subsidies - Provincial Government | - | 300,000 | 300,000 | 300,000 | 300,000 | 315,000 | 330,750 |
| Total Government Grants & Subsidies | 1,180,014 | 300,000 | 300,000 | 300,000 | 300,000 | 315,000 | 330,750 |
| Public Contributions & Donations | - | - | - | - | - | - | - |
| Accumulated Surplus (Own Funds) | 2,000,000 | 5,841,000 | 5,561,000 | 5,561,000 | 1,300,000 | 1,365,000 | 1,433,250 |
| External Loans | 5,000,000 | | | | - | - | - |
| Total Funding of Capital Expenditure | 8,180,014 | 6,141,000 | 5,861,000 | 5,861,000 | 1,600,000 | 1,680,000 | 1,764,000 |

CAPITAL FUNDING BY SOURCE



| | 06/07 Aud | 07/08 Bud | 07/08 Adj | 07/08 Est | 08/09 Bud | 09/10 Proj | 10/11 Proj |
|--------------------------------|-----------|-----------|-----------|-----------|-----------|------------|------------|
| Grants - Provincial Government | 397,585 | 300,000 | 300,000 | 300,000 | 300,000 | 315,000 | 330,750 |
| Accumulated Surplus | 1,013,414 | 6,203,000 | 6,595,000 | 6,595,000 | 5,841,000 | 6,667,500 | 7,000,875 |
| External Loans | - | 5,000,000 | 5,000,000 | 5,000,000 | - | - | - |

OTHER RELATED SUPPORTING DOCUMENTATION

PIXLEY KA SEME DISTRICT MUNICIPALITY

TABLE 1 : RECONCILIATION OF IDP & BUDGET - REVENUE

| Strategic Objectives | Action Plans | Preceding Year 2007/8 | Current Year 2008/9 | | | Medium Term Revenue and Expenditure Framework | | |
|---|-------------------------------|-----------------------|---------------------|-------------------|----------------------|---|------------------------------|------------------------------|
| | | Audited Actual R | Approved Budget R | Adjusted Budget R | Full Year Forecast R | Budget Year 2009/10 Budget R | Budget Year 2010/11 Budget R | Budget Year 2011/12 Budget R |
| | | | | | | | | |
| Provision & Maintenance of Infrastructure | D M A | 375 | 80,000 | - | - | - | - | - |
| Provision & Maintenance of Infrastructure | Innovative Fund | 212,188 | 400,000 | 820,000 | 820,000 | 500,000 | 525,000 | 551,250 |
| Provision & Maintenance of Infrastructure | Bulk Water Supply | 4,744,560 | - | - | - | - | - | - |
| Provision & Maintenance of Infrastructure | MIG Projects | - | 810,000 | - | - | - | - | - |
| Provision & Maintenance of Infrastructure | Bulk Water Petrusville | - | 10,000,000 | 9,215,000 | 9,215,000 | 17,000,000 | 17,850,000 | 18,742,500 |
| Provision & Maintenance of Infrastructure | Sanitation | 1,433,396 | 3,690,000 | 1,000,000 | 1,000,000 | - | - | - |
| Provision & Maintenance of Infrastructure | Renosterberg Electricity | 650,735 | 150,000 | - | - | - | - | - |
| Provision & Maintenance of Infrastructure | Siyathemba Water | 175,438 | - | - | - | - | - | - |
| Provision & Maintenance of Infrastructure | Flood Damage | 2,221,031 | 2,000,000 | 500,000 | 500,000 | 400,000 | 420,000 | 441,000 |
| Provision & Maintenance of Infrastructure | O & M Water | 572,497 | - | 32,000 | 32,000 | - | - | - |
| Provision & Maintenance of Infrastructure | Powerlines | 1,300,993 | 2,000,000 | 700,000 | 700,000 | - | - | - |
| Provision & Maintenance of Infrastructure | School Sanitation Programme | - | - | 485,000 | 485,000 | 9,515,000 | 9,990,750 | 10,490,288 |
| Total | | 11,311,213 | 19,130,000 | 12,752,000 | 12,752,000 | 27,415,000 | 28,785,750 | 30,225,038 |
| Social Development | Crime Prevention | - | 20,000 | 10,000 | 10,000 | 15,000 | 15,750 | 16,538 |
| Social Development | Gender | 19,210 | 30,000 | 25,000 | 25,000 | 30,000 | 31,500 | 33,075 |
| Social Development | Youth | 33,399 | 30,000 | 30,000 | 30,000 | 30,000 | 31,500 | 33,075 |
| Social Development | PIMS | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 210,000 | 220,500 |
| Social Development | Disability Programs | - | 10,000 | 10,000 | 10,000 | 20,000 | 21,000 | 22,050 |
| Social Development | EPWP | - | - | - | - | - | - | - |
| Social Development | MIG | 19,146,577 | 6,025,000 | 10,000,000 | 10,000,000 | 5,449,000 | 5,721,450 | 6,007,523 |
| Social Development | Radio Ulwazi | 150,000 | 150,000 | 150,000 | 150,000 | 160,000 | 168,000 | 176,400 |
| Social Development | Project Skietfontein | 30,000 | 100,000 | 30,000 | 30,000 | - | - | - |
| Social Development | Kareeberg Operational Plan | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 525,000 | 551,250 |
| Social Development | Sport Grounds Siyathemba | - | 270,000 | - | - | - | - | - |
| Social Development | Sport Grounds Ubuntu | - | 225,000 | 450,000 | 450,000 | - | - | - |
| Social Development | Sport Grounds Thembelihle | - | 225,000 | 450,000 | 450,000 | - | - | - |
| Social Development | Sport Grounds Niekerkshoop | - | 680,000 | - | - | - | - | - |
| Social Development | Sport Grounds Commission | - | 100,000 | 100,000 | 100,000 | - | - | - |
| Social Development | Integrated Waste Management | 367,276 | - | - | - | - | - | - |
| Social Development | Cleaning Project/Job Creation | - | - | - | - | - | - | - |
| Total | | 20,446,462 | 8,565,000 | 11,955,000 | 11,955,000 | 6,404,000 | 6,724,200 | 7,060,411 |
| Creation of Growing Economy | L E D | 426,996 | 500,000 | 720,000 | 720,000 | 720,000 | 756,000 | 793,800 |
| Creation of Growing Economy | Tourism | 196,325 | 270,000 | 150,000 | 150,000 | 170,000 | 178,500 | 187,425 |
| Total | | 623,321 | 770,000 | 870,000 | 870,000 | 890,000 | 934,500 | 981,225 |
| Good Governance | Internal Audit | - | - | - | - | - | - | - |
| Total | | - | - | - | - | - | - | - |
| Healthy and Safe Environment | HIV/AIDS | 183,070 | 170,000 | 200,000 | 200,000 | 220,000 | 231,000 | 242,550 |
| Total | | 183,070 | 170,000 | 200,000 | 200,000 | 220,000 | 231,000 | 242,550 |
| TOTAL OPERATING REVENUE | | 32,564,066 | 28,635,000 | 25,777,000 | 25,777,000 | 34,929,000 | 36,675,450 | 38,509,224 |

PIXLEY KA SEME DISTRICT MUNICIPALITY

TABLE 2 : RECONCILIATION OF IDP & BUDGET - OPEX

| Strategic Objectives | Action Plans | Preceding Year 2007/8 | Current Year 2008/9 | | | Medium Term Revenue and Expenditure Framework | | |
|---|-------------------------------|-----------------------|---------------------|-------------------|----------------------|---|------------------------------|------------------------------|
| | | Audited Actual R | Approved Budget R | Adjusted Budget R | Full Year Forecast R | Budget Year 2009/10 Budget R | Budget Year 2010/11 Budget R | Budget Year 2011/12 Budget R |
| | | | | | | | | |
| Provision & Maintenance of Infrastructure | D M A | 375 | 80,000 | - | - | - | - | - |
| Provision & Maintenance of Infrastructure | Innovative Fund | 212,188 | 400,000 | 820,000 | 820,000 | 500,000 | 525,000 | 551,250 |
| Provision & Maintenance of Infrastructure | Bulk Water Supply | 4,744,560 | - | - | - | - | - | - |
| Provision & Maintenance of Infrastructure | MIG Projects | - | 810,000 | - | - | - | - | - |
| Provision & Maintenance of Infrastructure | Bulk Water Petrusville | - | 10,000,000 | 9,215,000 | 9,215,000 | 17,000,000 | 17,850,000 | 18,742,500 |
| Provision & Maintenance of Infrastructure | Sanitation | 1,433,396 | 3,690,000 | 1,000,000 | 1,000,000 | - | - | - |
| Provision & Maintenance of Infrastructure | Renosterberg Electricity | 650,735 | 150,000 | - | - | - | - | - |
| Provision & Maintenance of Infrastructure | Siyathemba Water | 175,438 | - | - | - | - | - | - |
| Provision & Maintenance of Infrastructure | Flood Damage | 2,221,031 | 2,000,000 | 500,000 | 500,000 | 400,000 | 420,000 | 441,000 |
| Provision & Maintenance of Infrastructure | O & M Water | 572,497 | - | 32,000 | 32,000 | - | - | - |
| Provision & Maintenance of Infrastructure | Powerlines | 1,300,993 | 2,000,000 | 700,000 | 700,000 | - | - | - |
| Provision & Maintenance of Infrastructure | School Sanitation Programme | - | - | 485,000 | 485,000 | 9,515,000 | 9,990,750 | 10,490,288 |
| Total | | 11,311,213 | 19,130,000 | 12,752,000 | 12,752,000 | 27,415,000 | 28,785,750 | 30,225,038 |
| Social Development | Crime Prevention | - | 20,000 | 10,000 | 10,000 | 15,000 | 15,750 | 16,538 |
| Social Development | Gender | 19,210 | 30,000 | 25,000 | 25,000 | 30,000 | 31,500 | 33,075 |
| Social Development | Youth | 33,399 | 30,000 | 30,000 | 30,000 | 30,000 | 31,500 | 33,075 |
| Social Development | PIMS | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 210,000 | 220,500 |
| Social Development | Disability Programs | - | 10,000 | 10,000 | 10,000 | 20,000 | 21,000 | 22,050 |
| Social Development | EPWP | - | - | - | - | - | - | - |
| Social Development | MIG | 19,146,577 | 6,025,000 | 10,000,000 | 10,000,000 | 5,449,000 | 5,721,450 | 6,007,523 |
| Social Development | Radio Ulwazi | 150,000 | 150,000 | 150,000 | 150,000 | 160,000 | 168,000 | 176,400 |
| Social Development | Project Skietfontein | 30,000 | 100,000 | 30,000 | 30,000 | - | - | - |
| Social Development | Kareeberg Operational Plan | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 525,000 | 551,250 |
| Social Development | Sport Grounds Siyathemba | - | 270,000 | - | - | - | - | - |
| Social Development | Sport Grounds Ubuntu | - | 225,000 | 450,000 | 450,000 | - | - | - |
| Social Development | Sport Grounds Thembelihle | - | 225,000 | 450,000 | 450,000 | - | - | - |
| Social Development | Sport Grounds Niekerkshoop | - | 680,000 | - | - | - | - | - |
| Social Development | Sport Grounds Commission | - | 100,000 | 100,000 | 100,000 | - | - | - |
| Social Development | Integrated Waste Management | 367,276 | - | - | - | - | - | - |
| Social Development | Cleaning Project/Job Creation | - | - | - | - | - | - | - |
| Total | | 20,446,462 | 8,565,000 | 11,955,000 | 11,955,000 | 6,404,000 | 6,724,200 | 7,060,411 |
| Creation of Growing Economy | L E D | 426,996 | 500,000 | 720,000 | 720,000 | 720,000 | 756,000 | 793,800 |
| Creation of Growing Economy | Tourism | 196,325 | 270,000 | 150,000 | 150,000 | 170,000 | 178,500 | 187,425 |
| Total | | 623,321 | 770,000 | 870,000 | 870,000 | 890,000 | 934,500 | 981,225 |
| Good Governance | Internal Audit | - | - | - | - | - | - | - |
| Total | | - | - | - | - | - | - | - |
| Healthy and Safe Environment | HIV/AIDS | 183,070 | 170,000 | 200,000 | 200,000 | 220,000 | 231,000 | 242,550 |
| Total | | 183,070 | 170,000 | 200,000 | 200,000 | 220,000 | 231,000 | 242,550 |
| TOTAL OPERATING REVENUE | | 32,564,066 | 28,635,000 | 25,777,000 | 25,777,000 | 34,929,000 | 36,675,450 | 38,509,224 |

PIXLEY KA SEME DISTRICT MUNICIPALITY

TABLE 3 : RECONCILIATION OF IDP & BUDGET - CAPEX

| Strategic Objectives | Action Plans | Preceding Year 2007/8 | Current Year 2008/9 | | | Medium Term Revenue and Expenditure Framework | | |
|---|--------------|-----------------------|---------------------|-------------------|----------------------|---|---------------------|---------------------|
| | | Audited Actual R | Approved Budget R | Adjusted Budget R | Full Year Forecast R | Budget Year 2009/10 | Budget Year 2010/11 | Budget Year 2011/12 |
| | | | | | | Budget R | Budget R | Budget R |
| Provision & Maintenance of Infrastructure Total | | - | - | - | - | - | - | - |
| Social Development Total | | - | - | - | - | - | - | - |
| Creation of Growing Economy Total | | - | - | - | - | - | - | - |
| Good Governance Total | | - | - | - | - | - | - | - |
| Healthy and Safe Environment Total | | - | - | - | - | - | - | - |
| TOTAL CAPITAL EXPENDITURE | | - | - | - | - | - | - | - |

PIXLEY KA SEME DISTRICT MUNICIPALITY

TABLE 4 : INVESTMENT PARTICULARS BY TYPE

| Description | Preceding Year 2007/8 | Current Year 2008/9 | | | Medium Term Revenue and Expenditure Framework | | |
|--------------------------|--------------------------|-------------------------|-------------------------|----------------------------|---|------------------------|------------------------|
| | | | | | Budget Year 2009/10 | Budget Year 2010/11 | Budget Year 2011/12 |
| | Audited Actual R | Approved Budget R | Adjusted Budget R | Full Year Forecast R | Budget R | Budget R | Budget R |
| Deposits - Banks | 25,107,467 | - | - | - | - | - | - |
| Interest on Investments | 1,684,501 | 350,000 | 2,040,000 | 2,040,000 | 1,000,000 | 1,050,000 | 1,102,500 |
| Total Investments | 26,791,968 | 350,000 | 2,040,000 | 2,040,000 | 1,000,000 | 1,050,000 | 1,102,500 |

PIXLEY KA SEME DISTRICT MUNICIPALITY

SUPPORTING TABLE 4a : INVESTMENT PARTICULARS BY MATURITY

| Particulars | Investment No. | Period of Investment | Type of Investment | Expiry date of investment | Value at 2009/07/01 | Interst to be realised |
|-----------------------------------|-----------------------|-----------------------------|---------------------------|----------------------------------|----------------------------|-------------------------------|
| <u>Name of Institution</u> | | | | | | |
| Capital Replacement Reserve | 6054384570 | 32 Days notice | 32 Days notice | n/a | 1,076,338 | |
| Provision for Leave Payments | 7054384437 | 32 Days notice | 32 Days notice | n/a | 438,734 | |
| Provision for Bad Debts | 9070828558 | 32 Days notice | 32 Days notice | n/a | 125,057 | |
| Powerline subsidy | 9119744881 | Call Account | Call Account | n/a | 239,703 | |
| MIG | 9122853831 | Call Account | Call Account | n/a | 1,992,235 | |
| RDP | 9122980711 | Call Account | Call Account | n/a | 5,398 | |
| Surplus Funds | 9123552505 | Call Account | Call Account | n/a | 4,392,258 | |
| Drought Releive | 9123553763 | Call Account | Call Account | n/a | 17,091 | |
| Flood Damage | 9162881602 | Call Account | Call Account | n/a | 442,795 | |
| Sanitation | 9162883573 | Call Account | Call Account | n/a | 424,824 | |
| DGDS | 9169486009 | Call Account | Call Account | n/a | 4,556 | |
| PIMS Surplus | 9167188786 | Call Account | Call Account | n/a | 13,166 | |
| MSIG | 9174060442 | Call Account | Call Account | n/a | 2,335 | |
| Fire Fighting Grant | 9177555141 | Call Account | Call Account | n/a | 177,873 | |
| Housing | 9179399983 | Call Account | Call Account | n/a | 251,370 | |
| Regravelling | 9199123491 | Call Account | Call Account | n/a | 360,840 | |
| Bulk Water Supply Petrusville | 9199120859 | Call Account | Call Account | n/a | 41,165 | |
| Ouboks Colesberg | 9199458399 | Call Account | Call Account | n/a | 9,302,169 | |
| Construction of New Offices | 9200487851 | Call Account | Call Account | n/a | - | |
| Project Skietfontein | 9203426224 | Call Account | Call Account | n/a | 20,376.00 | |
| DORA | 9206499543 | Call Account | Call Account | n/a | - | |
| Lotto | 9212924936 | Call Account | Call Account | n/a | 1,495.00 | |
| School Sanitation | 9206500853 | Call Account | Call Account | n/a | 1,426,791.00 | |

PIXLEY KA SEME DISTRICT MUNICIPALITY

SUPPORTING TABLE 7 : GRANT ALLOCATIONS

| Description | Preceding Year 2007/08 | Current Year 2008/09 | | | Medium Term Revenue and Expenditure Framework | | |
|---|------------------------|----------------------|-------------------|----------------------|---|---------------------|---------------------|
| | Audited Actual R | Approved Budget R | Adjusted Budget R | Full Year Forecast R | Budget Year 2009/10 | Budget Year 2010/11 | Budget Year 2011/12 |
| | | | | | Budget R | Budget R | Budget R |
| <u>Allocations to other Municipalities</u> | | | | | | | |
| Emthanjeni Municipality NC073 | - | - | - | - | - | - | - |
| Kareeberg Municipality NC074 | - | - | - | - | - | - | - |
| Renosterberg Municipality NC075 | - | - | - | - | - | - | - |
| Siyancuma Municipality NC078 | - | - | - | - | - | - | - |
| Siyathemba Municipality NC077 | - | - | - | - | - | - | - |
| Thembelihle Municipality NC076 | - | - | - | - | - | - | - |
| Ubuntu Municipality NC071 | - | - | - | - | - | - | - |
| Umsobomvu Municipality NC072 | - | - | - | - | - | - | - |
| Sub Total - Allocations to other Municipalities | - | - | - | - | - | - | - |
| <u>Allocations to Entities & Other External Mechanisms</u> | - | - | - | - | - | - | - |
| Sub Total - Allocations to Entities etc. | - | - | - | - | - | - | - |
| <u>Allocations to other Organs of State</u> | - | - | - | - | - | - | - |
| Sub Total - Allocations to other Organs of State | - | - | - | - | - | - | - |
| <u>Allocations to Other Organisations</u> | - | - | - | - | - | - | - |
| Sub Total - Allocations to Other Organisations | - | - | - | - | - | - | - |
| TOTAL GRANT & SUBSIDIES ALLOCATIONS | - | - | - | - | - | - | - |

PIXLEY KA SEME DISTRICT MUNICIPALITY

SUPPORTING TABLE 5 : GOVERNMENT GRANTS & SUBSIDIES - ALLOCATIONS

| Description | Preceding Year 2007/08 | Current Year 2008/09 | | | Medium Term Revenue and Expenditure Framework | | |
|---|---------------------------|-------------------------|-------------------------|----------------------------|---|------------------------|-------------------|
| | | | | Budget Year 2009/10 | Budget Year 2010/11 | Budget Year 2011/12 | |
| | Audited Actual R | Approved Budget R | Adjusted Budget R | Full Year Forecast R | Budget R | Budget R | Budget R |
| <u>National Grant Allocations</u> | | | | | | | |
| <u>DORA Allocations</u> | | | | | | | |
| Equitable Share | 3,916,915 | 5,556,000 | 5,586,000 | 5,586,000 | 7,147,000 | 7,504,350 | 7,879,568 |
| RSC Levy Replacement | 12,317,073 | 13,857,000 | 13,857,000 | 13,857,000 | 14,794,000 | 15,533,700 | 16,310,385 |
| Councillor Remuneration | 738,564 | 838,000 | 838,000 | 838,000 | 998,000 | 1,047,900 | 1,100,295 |
| Financial Management Grant (FMG) | 500,000 | 500,000 | 500,000 | 500,000 | 750,000 | 787,500 | 826,875 |
| Municipal Systems Improvement Grant (MSIG) | 1,000,000 | 735,000 | 735,000 | 735,000 | 1,300,000 | 1,365,000 | 1,433,250 |
| MIG Projects | 19,144,937 | 3,064,000 | 10,000,000 | 10,000,000 | 5,449,000 | 5,721,450 | 6,007,523 |
| Powerline | - | 2,000,000 | 700,000 | 700,000 | - | - | - |
| DWAF | - | 10,000,000 | - | - | - | - | - |
| Sub-total Dora allocations | 37,617,489 | 36,550,000 | 32,216,000 | 32,216,000 | 30,438,000 | 31,959,900 | 33,557,896 |
| <u>Other</u> | | | | | | | |
| NYAC | - | 1,920,000 | 1,500,000 | 1,500,000 | - | - | - |
| School Sanitation | - | - | - | - | 9,515,000 | 9,990,750 | 10,490,288 |
| DWAF | 4,744,560 | - | 9,700,000 | 9,700,000 | 17,000,000 | 17,850,000 | 18,742,500 |
| Bucket Eradication | 1,648,542 | 3,690,000 | 1,000,000 | 1,000,000 | - | - | - |
| Housing | 2,000,000 | 1,000,000 | 1,800,000 | 1,800,000 | 1,500,000 | 1,575,000 | 1,653,750 |
| Flood Damage | 2,221,031 | 2,000,000 | 500,000 | 500,000 | 400,000 | 420,000 | 441,000 |
| O & M Water | 572,497 | - | - | - | - | - | - |
| Sub-total Other allocations | 11,186,630 | 8,610,000 | 14,500,000 | 14,500,000 | 28,415,000 | 29,835,750 | 31,327,538 |
| Sub Total - National Grant Allocations | 48,804,119 | 45,160,000 | 46,716,000 | 46,716,000 | 58,853,000 | 61,795,650 | 64,885,434 |
| <u>Provincial Grant Allocations</u> | | | | | | | |
| NEAR Control Centre | 499,971 | 564,000 | 564,000 | 564,000 | 707,000 | 742,350 | 779,468 |
| Fire Fighting Equipment | - | 300,000 | 300,000 | 300,000 | 320,000 | 336,000 | 352,800 |
| Environmental Health | 38,000 | 41,000 | 10,000 | 10,000 | 43,000 | 45,150 | 47,408 |
| Housing | 15,760,063 | 4,000,000 | 17,000,000 | 17,000,000 | 10,000,000 | 10,500,000 | 11,025,000 |
| Tourism | 367,267 | - | - | - | - | - | - |
| Power Line Subsidy | 1,300,993 | - | - | - | - | - | - |
| Project Skietfontein | 30,000 | - | - | - | - | - | - |
| Roadworks | 21,274,743 | 17,937,000 | 19,937,000 | 19,937,000 | - | - | - |
| Sub Total - Provincial Grant Allocations | 39,271,037 | - | 37,811,000 | 37,811,000 | 11,070,000 | 11,623,500 | 12,204,676 |
| TOTAL GRANT & SUBSIDIES ALLOCATIONS | 88,075,156 | 45,160,000 | 84,527,000 | 84,527,000 | 69,923,000 | 73,419,150 | 77,090,110 |

PIXLEY KA SEME DISTRICT MUNICIPALITY

SUPPORTING TABLE 6 : NEW BORROWING

| Description | Preceding Year 2007/08 | Current Year 2008/09 | | | Medium Term Revenue and Expenditure Framework | | |
|----------------------------|---------------------------|-------------------------|-------------------------|----------------------------|---|---------------------------------------|---------------------------------------|
| | Audited Actual R | Approved Budget R | Adjusted Budget R | Full Year Forecast R | Budget Year 2009/10 Budget R | Budget Year 2010/11 Budget R | Budget Year 2011/12 Budget R |
| | DBSA | 7,231,959 | - | - | - | - | - |
| Total New Borrowing | 7,231,959 | - | - | - | - | - | - |

PIXLEY KA SEME DISTRICT MUNICIPALITY

SUPPORTING TABLE 8a : SUMMARY OF SALARIES, WAGES & ALLOWANCES

| Description | Preceding Year | Current Year | | | Medium Term Revenue and Expenditure Framework | | |
|--|-------------------|-------------------|-------------------|----------------------|---|-------------------|-------------------|
| | 2007/08 | 2008/9 | | | Budget Year | Budget Year | Budget Year |
| | Audited Actual R | Approved Budget R | Adjusted Budget R | Full Year Forecast R | 2009/10 Budget R | 2010/11 Budget R | 2011/12 Budget R |
| <u>Councillor Remuneration</u> | | | | | | | |
| Allowances | 1,921,777 | 2,300,000 | 2,269,000 | 2,269,000 | 2,496,000 | 2,620,800 | 2,751,840 |
| Transport Allowances | 628,371 | 900,000 | 820,000 | 820,000 | 902,000 | 947,100 | 994,455 |
| Medical Aid Contributions | - | - | - | - | - | - | - |
| Pension Fund Contributions | - | - | - | - | - | - | - |
| Sub Total - Councillor Remuneration | 2,550,148 | 3,200,000 | 3,089,000 | 3,089,000 | 3,398,000 | 3,567,900 | 3,746,295 |
| <u>Municipal Staff</u> | | | | | | | |
| Employee Related Costs | 7,687,118 | 14,221,000 | 14,642,000 | 14,642,000 | 15,956,542 | 19,150,550 | 20,108,079 |
| Social Contributions | 2,015,556 | 1,650,000 | 2,252,000 | 2,252,000 | 2,689,000 | 2,802,450 | 2,942,575 |
| Sub Total - Municipal Staff | 9,702,674 | 15,871,000 | 16,894,000 | 16,894,000 | 18,645,542 | 21,953,000 | 23,050,654 |
| <u>Entities</u> | | | | | | | |
| Board Members | - | - | - | - | - | - | - |
| Senior Members including CEO | - | - | - | - | - | - | - |
| Other Staff | - | - | - | - | - | - | - |
| Sub Total - Entities | - | - | - | - | - | - | - |
| TOTAL EMPLOYEE COSTS | 12,252,822 | 19,071,000 | 19,983,000 | 19,983,000 | 22,043,542 | 25,520,900 | 26,796,949 |

PIXLEY KA SEME DISTRICT MUNICIPALITY

SUPPORTING TABLE 8b : SUMMARY OF PERSONNEL NUMBERS

| Description | Preceding Year 2007/08 | Current Year 2008/09 | | | Medium Term Revenue and Expenditure Framework | | |
|---|---------------------------|-------------------------|-----------------|-----------------|---|------------------------|------------------------|
| | | Audited Actual | Approved Budget | Adjusted Budget | Full Year Forecast | Budget Year 2009/10 | Budget Year 2010/11 |
| | | | | | Budget | Budget | Budget |
| <u>Municipality</u> | | | | | | | |
| Councillors (Political Office Bearers plus Other) | 17 | 17 | 17 | 17 | 17 | 17 | 17 |
| Senior Managers including Municipal Manager | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| Other Staff | 126 | 129 | 130 | 130 | 132 | 132 | 132 |
| Sub Total - Municipality | 148 | 151 | 152 | 152 | 154 | 154 | 154 |
| <u>Entities</u> | | | | | | | |
| Board Members | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Senior Members including CEO | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Staff | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Sub Total - Entities | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL PERSONNEL NUMBERS | 148 | 151 | 152 | 152 | 154 | 154 | 154 |

PIXLEY KA SEME DISTRICT MUNICIPALITY

SUPPORTING TABLE 9 : MONTHLY CASH FLOWS

| MONTHLY CASH FLOWS | Budget July 2009 R | Budget August 2009 R | Budget September 2009 R | Budget October 2009 R | Budget November 2009 R | Budget December 2009 R | Budget January 2010 R | Budget February 2010 R | Budget March 2010 R | Budget April 2010 R | Budget May 2010 R | Budget June 2010 R | Budget Full Year 2009/10 R | Budget Full Year 2010/11 R | Budget Full Year 2011/12 R |
|--|---------------------------|-----------------------------|--------------------------------|------------------------------|-------------------------------|-------------------------------|------------------------------|-------------------------------|----------------------------|----------------------------|--------------------------|---------------------------|-----------------------------------|-----------------------------------|-----------------------------------|
| Cash Operating Receipts by Source | | | | | | | | | | | | | | | |
| Opening Balance | - | 6,543,589 | 2,670,477 | 826,364 | -2,100,887 | -2,362,362 | -2,266,045 | -2,617,929 | -6,476,780 | -5,977,715 | -6,694,955 | -8,109,429 | -6,889,619 | -13,779,238 | -21,518,388 |
| Interest Earned - External Investments | 44,603 | 53,756 | 93,562 | 83,433 | 92,589 | 53,345 | 73,119 | 87,207 | 94,005 | 114,820 | 133,327 | 136,234 | 1,060,000 | 1,113,000 | 1,168,650 |
| Grant : Equitable Share | 595,583 | 595,583 | 595,583 | 595,583 | 595,583 | 595,583 | 595,583 | 595,583 | 595,583 | 595,583 | 595,583 | 595,587 | 7,147,000 | 7,504,350 | 7,879,568 |
| Grant : RSC Levy Replacement | 1,232,833 | 1,232,833 | 1,232,833 | 1,232,833 | 1,232,833 | 1,232,833 | 1,232,833 | 1,232,833 | 1,232,833 | 1,232,833 | 1,232,833 | 1,232,837 | 14,794,000 | 15,533,700 | 16,310,385 |
| Grant : Councillor Remuneration | 83,166 | 83,166 | 83,166 | 83,166 | 83,167 | 83,167 | 83,167 | 83,167 | 83,167 | 83,167 | 83,167 | 83,167 | 998,000 | 1,047,900 | 1,100,295 |
| Grant : Finance Management Grant | - | - | - | - | - | 750,000 | - | - | - | - | - | - | 750,000 | 787,500 | 826,875 |
| Grant : Municipal Systems Improvement Grant | - | - | - | - | 1,300,000 | - | - | - | - | - | - | - | 1,300,000 | 1,365,000 | 1,433,250 |
| Grant : Environmental Health | - | - | - | - | - | - | - | - | 30,000 | - | - | 13,000 | 43,000 | 45,150 | 47,408 |
| Grant : NEAR System | - | - | - | - | - | - | 353,500 | - | 353,500 | - | - | - | 707,000 | 742,350 | 779,468 |
| Grant : Fire Fighting Equipment | - | - | - | - | - | - | 160,000 | - | 160,000 | - | - | - | 320,000 | 336,000 | 352,800 |
| Grant : Housing | 1,500,000 | - | 2,000,000 | - | 2,000,000 | - | 2,000,000 | - | - | 2,000,000 | - | 2,000,000 | 11,500,000 | 12,075,000 | 12,678,750 |
| Grant : MIG Projects | 1,362,250 | - | - | 1,362,250 | - | - | 1,362,250 | - | - | 1,362,250 | - | - | 5,449,000 | 5,721,450 | 6,007,523 |
| Grant : EPWP | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Grant : School Sanitation | 3,171,000 | - | - | - | - | 3,172,000 | - | - | - | - | 3,172,000 | - | 9,515,000 | 9,990,750 | 10,490,288 |
| Grant : Powerline | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Grant : Flood Damage | - | - | - | - | - | - | - | 400,000 | - | - | - | - | 400,000 | 420,000 | 441,000 |
| Grant : DWAF | 4,250,000 | - | - | - | 4,250,000 | - | - | - | 4,250,000 | - | - | 4,250,000 | 17,000,000 | 17,850,000 | 18,742,500 |
| MIG PMU | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Roadworks | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other | 436,187 | 636,083 | 528,334 | 346,809 | 120,432 | 717,662 | 398,242 | 278,467 | 536,083 | 431,209 | 389,991 | 413,501 | 5,233,000 | 4,958,100 | 5,206,003 |
| Cash operating Receipts by Source | 12,675,622 | 2,601,421 | 4,533,478 | 3,704,074 | 9,674,604 | 6,604,590 | 6,258,694 | 2,677,257 | 7,335,171 | 5,819,862 | 5,606,901 | 8,724,326 | 76,216,000 | 79,490,250 | 83,464,763 |
| Other Cash Receipts by Source | | | | | | | | | | | | | | | |
| New Loans Raised | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Receipts from old outstanding debtors | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Cash Receipts by Source | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Cash Receipts by Source | 12,675,622 | 2,601,421 | 4,533,478 | 3,704,074 | 9,674,604 | 6,604,590 | 6,258,694 | 2,677,257 | 7,335,171 | 5,819,862 | 5,606,901 | 8,724,326 | 76,216,000 | 79,490,250 | 83,464,763 |
| Cash Operating Payments by Type | | | | | | | | | | | | | | | |
| Employee related costs | 1,598,638 | 1,598,638 | 1,598,638 | 1,598,638 | 3,342,601 | 1,598,638 | 1,598,638 | 1,598,638 | 1,598,638 | 1,598,638 | 1,598,638 | 1,598,638 | 20,927,619 | 21,974,000 | 23,072,700 |
| Remuneration of councillors | 269,009 | 269,009 | 269,009 | 269,009 | 269,009 | 269,009 | 297,325 | 297,325 | 297,325 | 297,325 | 297,325 | 297,321 | 3,398,000 | 3,567,900 | 3,746,295 |
| Repairs and maintenance | 116,886 | 118,886 | 117,143 | 115,176 | 116,444 | 117,233 | 118,340 | 114,347 | 117,116 | 116,779 | 121,093 | 120,557 | 1,410,000 | 1,480,500 | 1,554,525 |
| General expenditure | 4,147,500 | 4,488,000 | 4,392,801 | 4,648,502 | 4,608,025 | 4,523,393 | 4,596,275 | 4,525,798 | 4,823,027 | 4,524,360 | 5,004,319 | 5,488,000 | 55,770,000 | 58,527,000 | 61,464,375 |
| Roadworks | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Ext. | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Cash Operating Payments by Type | 6,132,033 | 6,474,533 | 6,377,591 | 6,631,325 | 8,336,079 | 6,508,273 | 6,610,578 | 6,536,108 | 6,836,106 | 6,537,102 | 7,021,375 | 7,504,516 | 81,505,619 | 85,549,400 | 89,837,895 |
| Other Cash Payments by Type | | | | | | | | | | | | | | | |
| Capital expenditure | - | - | - | - | 1,600,000 | - | - | - | - | - | - | - | 1,600,000 | 1,680,000 | 1,764,000 |
| Loans repaid | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Ext. | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Cash Payments by Type | - | - | - | - | 1,600,000 | - | - | - | - | - | - | - | 1,600,000 | 1,680,000 | 1,764,000 |
| Total Cash Payments by Type | 6,132,033 | 6,474,533 | 6,377,591 | 6,631,325 | 9,936,079 | 6,508,273 | 6,610,578 | 6,536,108 | 6,836,106 | 6,537,102 | 7,021,375 | 7,504,516 | 83,105,619 | 87,229,400 | 91,601,895 |
| NET INCREASE/(DECREASE) IN CASH AND INVESTMENTS | 6,543,589 | 2,670,477 | 826,364 | -2,100,887 | -2,362,362 | -2,266,045 | -2,617,929 | -6,476,780 | -5,977,715 | -6,694,955 | -8,109,429 | -6,889,619 | -13,779,238 | -21,518,388 | -29,655,520 |

PIXLEY KA SEME DISTRICT MUNICIPALITY

SUPPORTING TABLE 10 : ANNUAL MEASURABLE PERFORMANCE OBJECTIVES

| Key Performance Area | Objective | Key Performance Indicator | Performance Target |
|--------------------------------------|---|--|---|
| <u>Basic Service Delivery</u> | * To plan and provide infrastructure and services | * 100% implementation on Council approved projects. * 100% expenditure on approved capital projects. * Reports: MIG; PIG; DORA * Business plans | 100% 100% Monthly Annually |
| | * To manage the planning and development function of the District Municipality according to the IDP taking into cognisance the Provincial Growth and Development Strategy | * Review and approval of the IDP * Report on the implementation of projects according to the IDP * 100% implementation of approved projects. | Annually Quarterly 100% |
| | * The management of the Provincial Department of Transport function | * Reports: Mechanical; Roads; Expenditure * 60 000 blade km blading of roads * Business plan * 100% expenditure | Monthly 60 000 km Annually 100% |
| | * Effective and efficient environmental health unit | * Investigation of how to render the environmental health services in the district. * Engage in discussions with Local Municipalities currently rendering the environmental health services * Rendering the services in Renosterberg and Kareeberg Municipalities. | Once Once Continuous |
| | <u>Municipal Institutional Development and Transformation</u> | * Review and implementation of the organisational structure | * Filling of all vacant posts in terms of the EE plan of the Council * Review organisational structure * Compile and implement a comprehensive skills development plan * Compile individual career paths for employees (50%) |
| | * Adopt and implement a performance management system | * Management of PMS for MM + Direct reports * Review of PMS | Quarterly |
| | * To adhere to the Municipality's employment equity plan | * Implement EE plan | Continuous |

| | | | |
|--|---|--|--|
| | <ul style="list-style-type: none"> * To integrate and develop by-laws, policies and procedures | <ul style="list-style-type: none"> * Review remuneration policy * Supply Chain Management Policy * Investment Policy | <ul style="list-style-type: none"> Once Once Once |
| | <ul style="list-style-type: none"> * To have a strategic planning session | <ul style="list-style-type: none"> * To have a annual strategic planning session to inform the IDP process | <ul style="list-style-type: none"> Annually |
| | <ul style="list-style-type: none"> * Human Resource Management | <ul style="list-style-type: none"> * To create an effective and efficient personnel administration division | <ul style="list-style-type: none"> Once |
| | <ul style="list-style-type: none"> * To improve the moral and team spirit | <ul style="list-style-type: none"> * Team building * Departemental meetings * Labour forum * Improved interdepartemental cooperation/communication * Suggestion box * Report on % of absenteeism * Staff turnover * Reports on arrival/departure times * Training of the staff members and volunteers | <ul style="list-style-type: none"> Annual Monthly Monthly Quarterly Monthly Quarterly Annually Monthly Annually |
| | <ul style="list-style-type: none"> * Effective and efficient disaster management unit | <ul style="list-style-type: none"> * Develop an incident management system | <ul style="list-style-type: none"> Annually |
| | | <ul style="list-style-type: none"> * Implementation of the disaster management contingency plan | <ul style="list-style-type: none"> Annually |
| | <ul style="list-style-type: none"> * Housing | <ul style="list-style-type: none"> * Establishment of a housing unit * Populating of the housing unit organisational structure * Implementation of the housing unit | <ul style="list-style-type: none"> Once Once Once |
| | <ul style="list-style-type: none"> * Shared Services Centre | <ul style="list-style-type: none"> * Establishment of Shared Services Centre | <ul style="list-style-type: none"> Once |
| | <ul style="list-style-type: none"> * Contribute to the effort of the relevant line departments to improve the safety and security of communities | <ul style="list-style-type: none"> * Strive to mobilise the community in the prevention of crime by conducting quarterly activities, and maintenance of the establish structures * Reporting on progress of programmes and structures | <ul style="list-style-type: none"> Continuous Quarterly |
| | <ul style="list-style-type: none"> * Contribute to the effort of the relevant line departments to reduce the spread and impact of HIV/Aids in the municipal area | <ul style="list-style-type: none"> * Maintenance of HIV/Aids volunteer programme * Ensure meetings of the District HIV/Aids Council on a monthly basis * Sector plan on HIV/Aids | <ul style="list-style-type: none"> Continuous Monthly Once |

| | | | |
|--|--|---|-----------------------|
| <u>Local Economic Development (LED)</u> | * Successful implementation of DGD strategy | * DGDS Summit | Once |
| | * LED Section | * Restructuring and strengthening of the LED section | Once |
| | * To promote local economic development in the Municipal area | * Identification and facilitation of implementation of 3 new LED projects | Annually |
| | | * Establishment of a District wide Economic Development and Tourism Forum | Annually |
| | * To create job opportunities | * Creating 1000 temporary job opportunities | Continuous |
| | * To promote tourism in the district | * Annual marketing of the district at the Tourism Indaba | Annually |
| | * The promotion of the Provincial Tourism Plan | * Participation in the Provincial Expo * Make an annual financial contribution | Annually Annually |
| <u>Municipal Financial Viability and Management</u> | * Recover the budgeted income | * Recover 100% | 100% |
| * Reduction of debt | * Reduce debt by 10% | 10% | |
| | * To manage expenditure and income in accordance with the approved budget and MFMA | * Reporting on income and expenditure according to regulation R 1536 | Monthly, Quarterly |
| * 100% expenditure on capital | | Quarterly | |
| * To complete financial statements | | Annually | |
| * To complete the budget with the prescribed timeframe | | Annually | |
| * To avoid unauthorised, irregular and fruitless expenditure | | Quarterly | |
| * To have an efficient and effective system of internal auditing of the activities of the municipality | * To support the management of an active Audit Committee | Quarterly | |
| | * To prepare a risk based audit plan and programme | Annually | |
| | * To report to the audit committee | Quarterly | |
| | * Conduct audits and report on the work done | Quarterly | |
| <u>Good Governance and Public Participation</u> | * To promote a culture of open communication with all internal and external stakeholders | * Programme for public participation | Annually |
| | | * Development Policy | Once |
| * To promote active community participation | * Mayoral Committee meets the people | Quarterly | |
| | * Municipal managers and CFO Forums | Quarterly | |
| | * Quarterly newsletter | Quarterly | |
| | * Development of a public participation programme and procedure | Quarterly | |
| * Programme of information sharing | * Developing and managing a website for PKS | Quarterly | |
| * District IGR | * Meetings of the IGR | Quarterly | |